

AGENDA ITEM: 13 Pages 102 – 117

Meeting	Cabinet Resources Committee
Date	04 April 2012
Subject	Provisional Outturn 2011/12
Report of	Cabinet Member for Resources and Performance
Summary	To consider the Provisional Outturn 2011/12 report and instruct officers to take appropriate action.
Officer Contributors	Maria G. Christofi – Assistant Director, Financial Services Catherine Peters – Head of Finance, Closing & Monitoring Antony Russell – Finance Manager, Closing & Monitoring
Status (public or exempt)	Public
Wards affected	Not applicable
Enclosures	Appendix A – Revenue Monitoring Directorate Appendix B – Capital Programme Adjustments Appendix C – Capital Monitoring Analysis
For decision by	Cabinet Resources Committee
Function of	Executive
Reason for urgency / exemption from call-in	Not applicable
Contact for further information:	Catherine Peters, Head of Finance, Closing & Monitoring, 020 8359 7142

1. RECOMMENDATIONS

- 1.1 That Directors take appropriate action to ensure costs are kept within budget and income targets are met. (Paragraph 9.1.2)**
- 1.2 That the following one off transfer from contingency for this financial year only be approved:**
 - One-off transfer for 2011/12 of £0.750m is requested from Contingency to Environment, Planning and Regeneration to fund historic budget pressures across the directorate. (Paragraph 9.3.2)**
- 1.3 That the Agency Costs be noted. (Paragraph 9.4.1)**
- 1.4 That Directors ensure that those capital projects in their services are managed closely to ensure they are delivered within budget and in accordance with the agreed timeframe. (Paragraph 9.5.1)**
- 1.5 That the proposed Capital additions/deletions totalling £0.505m and slippage of £9.445m as set out in Table 5 and Appendix C and the related funding implications summarised in table 3 be approved.**

2. RELEVANT PREVIOUS DECISIONS

- 2.1 Council, 1 March 2011 (Decision item 8) – approved item 5.1.2 of the report of Cabinet 14 February 2011 - Council Budget and Council Tax 2011/12.
- 2.2 Cabinet Resources Committee, 29 June 2011 (Decision item 5) – approved the Outturn 2010/11.
- 2.3 Cabinet Resources Committee, 28 July 2011 (Decision item 5) – approved Month 2 Monitoring 2011/12.
- 2.4 Cabinet Resources Committee, 27 September 2011 (Decision item 9) – approved Quarter 1 Monitoring 2011/12.
- 2.5 Cabinet Resources Committee, 14 December 2011 (Decision item 9) – approved Quarter 2 Monitoring 2011/12.
- 2.6 Cabinet Resources Committee, 28 February 2012 (Decision item 6) – approved Quarter 3 Monitoring 2011/12.

3. CORPORATE PRIORITIES AND POLICY CONSIDERATIONS

- 3.1 Robust budget and performance monitoring are essential to ensuring that there are adequate and appropriately directed resources to support delivery and achievement of Council priorities and targets as set out in the Corporate Plan. In addition, adherence to the Prudential Framework ensures capital expenditure plans remain affordable in the longer term and that capital resources are maximised.
- 3.2 'Ensure our support services effectively serve the organisation through high quality, high value services' and 'Manage resources and assets effectively and sustainably' represent two of the seven key objectives underlying the corporate priority 'Better services with less money' and the strategic objectives.
- 3.3 Relevant Council strategies and policies include the following:
 - Corporate Plan 2011-13;

- Medium Term Financial Strategy;
- Treasury Management Strategy;
- Debt Management Strategy;
- Insurance Strategy;
- Risk Management Strategy; and
- Capital, Assets and Property Strategy.

4. RISK MANAGEMENT ISSUES

- 4.1 The revised forecast level of balances needs to be considered in light of the risks identified in 4.2 below.
- 4.2 Various projects within the Council's revenue budget and capital programme are supported by time-limited grants. Where there are delays to the implementation of these projects, there is the risk the associated grants will be lost. If this occurs either the projects will be aborted or a decision to divert resources from other Council priorities will be required.

5. EQUALITIES AND DIVERSITY ISSUES

- 5.1 Financial monitoring is important in ensuring resources are used to deliver equitable services to all members of the community.

6. USE OF RESOURCES IMPLICATIONS (Finance, Procurement, Performance and Value for Money, Staffing, ICT, Property, Sustainability)

- 6.1 Robust budget and performance monitoring plays an essential part in enabling an organisation to deliver its objectives efficiently and effectively.
- 6.2 Use of Resources implications are covered within Section 9 of the body of the report and in the attached appendices.
- 6.3 The projected overspend of £0.351m is forecast to reduce General Fund balances from £15.780m to £15.429m. The General Fund balances are forecast to be above the recommended target level of £15m.

7. LEGAL ISSUES

- 7.1 Section 151 of the Local Government Act 1972 states that "every local authority shall make arrangements for the proper administration of their financial affairs and shall secure that one of their officers has responsibility for the administration of those affairs".
- 7.2 Section 28 of the Local Government Act 2003 imposes a statutory duty on the Council to monitor during the financial year its income and expenditure against the budget calculations. If the monitoring establishes that the budgetary situation has deteriorated, the Council must take such action as it considers necessary to deal with the situation.
- 7.3 Under the Equality Act 2010, the council and all other organisations exercising public functions on its behalf must have due regard to the need to: a) eliminate discrimination, harassment, victimisation and any other conduct that is prohibited by or under the Act; b) advance equality of opportunity between those with a protected characteristic and those without; c) promote good relations between those with a protected characteristic and those without. The 'protected characteristics' referred to are: age; disability; gender reassignment; pregnancy and maternity; race; religion or belief; sex and sexual orientation. With respect to a) the 'protected characteristics' also include marriage and civil partnership.

8. CONSTITUTIONAL POWERS

- 8.1 The Council's Constitution, in Part 3, Responsibility for Functions, sets out in paragraph 3.6 the functions of the Cabinet Resources Committee including:
- (a) Monitor the trading position of appropriate Council services, carry out debt analysis and look at income sources and charging policies;
 - (b) To write off debt;
 - (c) To determine external or cross-boundary trading limit; and
 - (d) Approval of schemes not in performance management plans but not outside the Council's budget or policy framework.
- 8.2 The Council's Constitution, Part 4, Financial Regulations Part 1 section 4.17 states the Chief Finance Officer will report in detail to Cabinet Resources Committee at least four times a year on the revenue and capital budgets and wider financial standing in addition to two summary reports at the beginning and end of the financial year.

9. BACKGROUND INFORMATION

9.1 2011/12 Revenue Monitoring

- 9.1.1 Table 1 gives a summary of the 2011/12 outturn analysis compared to the revised budget position. At the end of February the forecast outturn position was a net overspend of £0.351m. A breakdown of revenue monitoring by each service directorate is set out in Appendix A.

Table 1: 2011/12 Revenue Outturn Analysis – Summary

Description	Original Budget £'000	Revised Budget as at 29/02/12 £'000	Forecast Outturn as at 29/02/12 £'000	Forecast Outturn Variation as at 29/02/12 £'000	2010/11 Outturn £'000
Adults	98,867	99,566	99,566	-	108,065
Central Expenses	62,912	54,447	54,447	-	51,081
Chief Executive	10,558	11,345	11,050	(295)	11,620
Childrens Services	57,577	57,539	57,539	-	59,818
Commercial Services	14,633	16,191	16,429	238	15,786
Corporate Governance	5,939	6,052	5,923	(129)	5,706
Deputy Chief Executive	13,295	13,605	13,574	(31)	15,658
Environment, Planning & Regeneration	20,715	25,682	26,250	568	31,393
Total 2011/12 General Fund Forecast	284,496	284,427	284,778	351	299,127
Allocations agreed from GF Balances	-	-	-	-	-
General Fund Balances as at 01/04/11	-	-	-	(15,780)	-
Projected General Fund Balances (excluding schools balances) at 31/03/12	-	-	-	(15,429)	-

Description	Original Budget £'000	Revised Budget as at 29/02/12 £'000	Forecast Outturn as at 29/02/12 £'000	Forecast Outturn Variation as at 29/02/12 £'000
Housing Revenue Account	-	4	-	(4)

Description	Original Budget £'000	Revised Budget as at 29/02/12 £'000	Forecast Outturn as at 29/02/12 £'000	Forecast Outturn Variation as at 29/02/12 £'000
DSG	(167)	(103)	(652)	(549)

9.1.2 Directors are reminded that they are accountable for any budget variations within their services and the associated responsibility to ensure costs and income are managed within agreed budgets. To ensure this is successfully achieved, it is essential that Directors develop action plans for all significant emerging variances, with the aim of ensuring that overall expenditure is kept within the total budget available.

9.2 Revenue Outturn Commentary

9.2.1 The Council's overall revenue position has changed from the projected underspend of £0.269m at the end of quarter 3 to a projected overspend of £0.351m at the end of month 11. The Council's target level of balances is £15m, and is currently projected to remain above that level at £15.429m.

9.2.2 Specific areas for concern are Commercial Services and Environment, Planning & Regeneration. The overspend in Commercial Services is due to the additional cost of providing agency cover for key posts. The overspend in Environment, Planning & Regeneration is due to reduced professional fee income from capital schemes. This has been reduced as a result of further Local Implementation Plan (LIP) and Outer London Fund capital works, but remains overspent. Pressures within Environment, Planning & Regeneration also remain as a result of the requirement to meet contractual obligations on planned maintenance, additional responsive works and lower crossover fees resulting from fewer footway schemes and additional costs arising from the February snowfalls.

9.2.3 These are high risk areas and it is important to ensure the budget and performance of the service is managed to prevent this having an impact on the following year's budget 2012/13.

9.2.4 Children's Service identified and reported non-recurrent underspends in quarter 3. Monies are being invested in line with Children's Service priorities to support the achievement of next year's savings.

9.2.5 There have been the following improvements in the forecast outturn position in both the Chief Executive and Corporate Governance Directorates compared to quarter 3. The improvement is mainly attributed by an underspend resulting from staff vacancies and a reduction in Library Service costs in the Chief Executive Directorate, and unexpected legal recoveries in Corporate Governance.

9.2.6 As part of the 2011/12 budget setting process the council was required to deliver total savings of £29.1m. The savings in respect of the leisure contract and the waste contract (£500k and £171k respectively) were not achievable, funding was allocated from contingency to cover these items. All other 2011/12 savings have been implemented.

9.3 Movements to and from Contingency

9.3.1 The movement from Contingency requested below has been assumed in the Revenue Monitoring in Table 1 and Appendix A.

9.3.2 The Environment, Planning and Regeneration directorate are requesting a one-off transfer for 2011/12 of £0.750m from contingency to fund historic budget pressures across the directorate.

9.4 Agency Costs

9.4.1 The table below details all agency staff costs incurred for months 10 and 11 of 2011/12.

Table 2: Agency Costs to 29 February 2012

	2010/11	Quarter 1 2011/12	Quarter 2 2011/12	Quarter 3 2011/12	Months 10 and 11 2011/12		
Directorate	Total Agency & Consultants expenditure £'000	Total Agency & Consultants expenditure £'000	Total Agency & Consultants expenditure £'000	Total Agency & Consultants expenditure £'000	Agency Spend £'000	Consultants Spend £'000	Total Agency and Consultants Expenditure* £'000
Adult Social services	2,218	269	469	396	297	85	382
Chief Executive' Service	1,025	183	208	179	345	198	543
Childrens' Services	8,241	2,258	1,683	3,228	625	1,370	1,995
Commercial **	3,273	401	872	989	349	491	840
Corporate Governance	234	83	53	71	110	-	110
Deputy Chief Executive	2,867	804	877	633	310	17	327
Environment, Planning & Regeneration	5,244	2,361	1,051	666	403	336	739
Totals	23,102	6,359	5,213	6,162	2,439	2,497	4,936

* Data as at 29 February 2012 includes revenue (£2.808m) and capital spend (£2.128m).

** Commercial includes "One Barnet" project expenditure £0.062m (Agency) and £0.454m (Consultants).

9.5 **2011/12 Capital Programme Monitoring**

9.5.1 Directors are reminded that they need to continue to ensure that capital projects are closely managed during 2011/12 to ensure that they are delivered within budget and in accordance with the agreed timeframe.

9.6 Capital Monitoring Analysis

9.6.1 Table 3 gives a summary of the 2011/12 capital programme. The capital monitoring summary and scheme details by service directorate is set out in Appendix B

Table 3: 2011/12 Provisional Capital Outturn – Summary

	2011/12 Latest Approved Budget	Additions/ Deletions recommended to April CRC	Slippage / Accelerated Spend recommended to April CRC	2011/12 Budget (including April CRC)	Forecast to year-end	Variance from Revised Budget
	£'000	£'000	£'000	£'000	£'000	£'000
Adult Social Services	1,198	-	(352)	846	846	(352)
Central Expenses	5,088	-	(4,088)	1,000	1,000	(4,088)
Chief Executive Services	1,330	-	(10)	1,320	1,320	(10)
Children's Service	22,312	-	(695)	21,617	21,617	(695)
Commercial Services	3,008	-	(1,231)	1,777	1,777	(1,231)
Corporate Governance	2	-	-	2	2	-
Deputy Chief Executive Services	547	-	-	547	547	-
Environment, Planning & Regeneration	18,369	505	(3,068)	15,806	15,806	(2,563)
General Fund Programme	51,854	505	(9,444)	42,915	42,915	(8,939)
HRA Capital	21,581	-	(1)	21,580	21,580	(1)
Total Capital Programme	73,435	505	(9,445)	64,495	64,495	(8,940)

9.7 Proposed changes to the Capital Programme

9.7.1 Appendix C gives details of and seeks approval for the proposed changes to the Capital Programme. These include proposed additions and deletions as well as budget movements.

Table 4: Capital Funding Changes

	Grants	S106 / Other	Capital Receipts	Revenue	Borrowing	Total
	£'000	£'000	£'000	£'000	£'000	£'000
Adult Social Services	(352)	-	-	-	-	(352)
Central Expenses	-	-	(4,088)	-	-	(4,088)
Chief Executive Services	-	-	(10)	-	-	(10)
Children's Service	(792)	-	-	-	97	(695)
Commercial Services	-	-	(965)	-	(266)	(1,231)
Corporate Governance	-	-	-	-	-	-
Deputy Chief Executive Services	-	-	-	-	-	-
Environment, Planning & Regeneration	(33)	(158)	(401)	311	(2,282)	(2,563)
General Fund Programme	(1,177)	(158)	(5,464)	311	(2,451)	(8,939)
HRA Capital	-	-	(1)	-	-	(1)
Total Capital Programme	(1,177)	(158)	(5,465)	311	(2,451)	(8,940)

9.7.2 The movement relates to the addition to the Disabled Facilities Mandatory project in Environment, Planning & Regeneration and accelerated spend on the Primary School Capital Investment programme Whitings Hill (£0.207m) and the Green Bin programme (£0.057m).

9.7.3 Table 5 details the main programmes with slippage. There is slippage for capitalised

- 9.7.4 There is slippage in Highways (£2.189m) which relates to the Colindale Development Area for which final payments for utilities and contractors is expected to roll over to 2012/13, and to the re-profiling of spend on the capitalisation of planned maintenance of carriageways and footways.
- 9.7.5 The slippage in School Modernisation & Improvement (£0.665m) mostly represents re-profiling of money to accurately reflect when retention payments will be paid. The Barnet House Response Unit programme has slippage (£0.369m) as the work to deliver this has been put on hold pending the outcome of a review of the council's accommodation strategy.
- 9.7.6 The Corporate IM platform has slippage of £0.283m as the programme was held while the corporate Information Strategy was commissioned and delivered in the second half of 2011/12.
- 9.7.7 Where there is capital slippage, the spend is planned to be incurred in future years and has been re-profiled appropriately.

Table 5: Capital Slippage / Accelerated Spend recommended to April CRC

Capital Programme	Slippage / Accelerated Spend recommended to April CRC £'000
Broadfields Supported Living developments	(0.280)
Capitalised Redundancies	(4.088)
Urgent Primary places	(0.237)
School Modernisation & Access Improvement	(0.665)
IS Refresh	(0.268)
Depot Relocation	(0.158)
Barnet House Response Unit	(0.369)
Corporate IM Platform	(0.283)
Finchley Lido roof repair	(0.180)
Hendon Cemetery and Crematorium enhancement	(0.120)
Highways – non TFL	(2.189)
Mill Hill East Regeneration	(0.250)
Hostel refurbishment	(0.149)
Other programmes with individual slippage under £0.100m	(0.473)
Primary School Capital Investment programme Whittings Hill	0.207
Green Bin programme	0.057
Total	(9.445)

10. LIST OF BACKGROUND PAPERS

10.1 None.

Legal – SS

CFO – MC/JH

Revenue Monitoring Directorate
Appendix A
Adults

Description	Variations					Comments
	Original Budget	Budget V1	Actuals to period 11 2011/12	Forecast Outturn 2011/12	Variation	
	£000	£000	£000	£000	£000	
Care Services - Learning Disabilities	34,596	34,933	29,292	35,509	576	Work is ongoing with providers to reduce costs while managing rising demand. Increased overspend is the part year effect of new clients. Work is ongoing to move clients on from Residential Care to Supported Living and other Community support. Risks in this area include increase in Autism diagnosis and continuing health care placements. Work is ongoing to continue to manage demand pressure on purchasing budgets for adults with a physical disability whilst work in ongoing to reshape services. In year this pressure has been managed through the deployment of non recurrent funding for social care through the NHS to address winter pressures. Savings from holding vacant posts to offset overspend in Care Services Delays in filling staff vacancies
Care Services - Mental Health	6,766	6,805	5,372	6,711	(94)	
Care Services - Older Adults - Physical Disabilities	43,513	44,475	35,805	44,258	(217)	
Transformation & Resources	2,984	3,589	3,226	3,354	(235)	
Strategic Commissioning & Supply Management	11,069	9,825	4,342	9,795	(30)	
Government Grant Income	(61)	(61)	-	(61)	-	
Total	98,867	99,566	78,037	99,566	-	

Central Expenses

Description	Variations					Comments
	Original Budget	Budget V1	Actuals to period 11 2011/12	Forecast Outturn 2011/12	Variation	
	£000	£000	£000	£000	£000	
Corporate Subscriptions	314	314	275	314	-	
Levies	27,926	27,926	26,601	27,926	-	
Central Contingency	9,199	1,045	-	1,045	-	
Rate Relief	433	433	-	433	-	
Capital Financing	17,219	17,219	199	17,219	-	
Early Retirement costs	7,004	7,004	2,750	7,004	-	
FRS17 Adjustment	-	-	-	-	-	
Car Leasing	2	2	-	2	-	
Corporate Fees & Charges	799	799	438	799	-	
Miscellaneous Finance	16	(295)	(40)	(295)	-	
CDC DRM	-	-	-	-	-	
Total	62,912	54,447	30,223	54,447	-	

Chief Executive

Description	Variations					Comments
	Original Budget	Budget V1	Actuals to period 11 2011/12	Forecast Outturn 2011/12	Variation	
	£000	£000	£000	£000	£000	
Strategic Directors	652	601	411	566	(35)	The ACE budget is currently predicting an under spend of £128,000 due mainly to staff vacancies'.
Assistant Chief Executive Service	2,015	2,296	2,171	2,168	(128)	
Grants	840	826	849	828	2	Customer services & Libraries have large savings to make in 2012/13 and therefore we have been very prudent in seeking to enter the new financial year with a level of expenditure that is on a downward trend.
Library Services	5,738	5,749	5,160	5,681	(68)	
Customer Services & Registration	1,314	1,873	1,574	1,807	(66)	
Total	10,559	11,345	10,165	11,050	(295)	

Childrens' Services						
Description	Variations					Comments
	Original Budget	Budget V1	Actuals to period 11 2011/12	Forecast Outturn 2011/12	Variation	
	£000	£000	£000	£000	£000	
CHILDREN'S SERVICE - GENERAL FUND						
Management Team	793	1,045	1,017	1,188	143	One off costs incurred this year. This figure includes an additional £178k of legal costs for social care.
Social Care Division						
Social Care Management	2,784	2,398	1,888	2,156	(242)	Savings on staff costs held to offset overspend in children in care.
Children In Care	19,880	20,211	18,769	20,651	440	Overspend on aborted assessments, payments to clients and legal costs. An additional £80k of legal costs incurred in this financial period.
Children In Need	4,189	4,232	3,973	4,291	59	Overspend on salary due to agency staff
Schools & Learning	2,423	2,073	1,522	1,959	(114)	Vacant post held to offset overspends in other areas.
Safeguarding, Partnerships & Prevention						
Safeguarding	1,086	1,122	1,122	1,224	102	Increase in case load for year.
Early Intervention & Prevention (BRSI)	10,453	8,982	5,644	8,743	(239)	Non-recurrent savings of staff costs as recruitment for Family Focus service took longer than projected.
Integrated Youth & Play Services	3,887	5,083	3,687	4,840	(243)	Savings on staff and planned savings for next year achieved early.
Access to Learning & Complex Needs	10,107	10,432	8,236	10,468	36	
Other Children's Service Budgets (including PPP & Schools Funding)	1,975	1,961	1,703	2,019	58	One off costs relating to contracting and procurement
Schools Direct Management	-	-	(14,483)	-	-	
Total	57,577	57,539	33,078	57,539	-	
Commercial Services						
Description	Variations					Comments
	Original Budget	Budget V1	Actuals to period 11 2011/12	Forecast Outturn 2011/12	Variation	
	£000	£000	£000	£000	£000	
Corporate Programmes & Consultancy	86	753	3,392	876	123	Additional cost of providing agency cover for key posts
Property Services & Asset Management	7,075	8,049	7,988	8,006	(43)	Underspend due to backdated income received.
Corporate Procurement	413	264	542	455	191	Overspend due to agency staff.
Information Systems	7,059	7,125	6,440	7,092	(33)	Underspend due to decrease in IT software costs.
One Barnet Programme	-	-	-	-	-	
Total	14,633	16,191	18,362	16,429	238	

Corporate Governance						
Description	Variations					Comments
	Original Budget	Budget V1	Actuals to period 11 2011/12	Forecast Outturn 2011/12	Variation	
	£000	£000	£000	£000	£000	
Legal Services	1,850	1,920	1,734	1,891	(29)	Due to large unexpected recoveries which offsets part of the overspend on legal costs & counsel fees
Democratic Services	884	971	851	1,002	31	Overspend due to agency costs and the Committee replacement system
Members	1,591	1,591	1,337	1,463	(128)	Underspend from vacant post
Corporate Anti Fraud Team	733	719	621	677	(42)	Mainly due to income from HRA recharges part offsetting Avalanche costs
Elections	423	407	1,293	477	70	Pressure on budget due to a need to achieve Corporate Plan target for Electoral Registration
Civil Protection	177	177	106	155	(22)	Underspend on part year vacancy
Corporate Governance Directors	279	266	196	270	4	Overspend due to supplies and services
Leaders Office	10	10	3	3	(7)	Underspend on supplies and services
Insurance	(8)	(9)	(32)	(15)	(6)	Insurance recharged to services
Total	5,939	6,052	6,109	5,923	(129)	
Deputy Chief Executive						
Description	Variations					Comments
	Original Budget	Budget V1	Actuals to period 11 2011/12	Forecast Outturn 2011/12	Variation	
	£000	£000	£000	£000	£000	
Finance	3,917	4,059	4,205	4,059	-	
Human Resources	2,091	2,240	2,190	2,215	(25)	Additional income from schools traded services (e-recruitment) and a reduced agency spend forecast
Revenues and Benefits	7,287	7,306	207,792	7,300	(6)	
Total	13,295	13,605	214,187	13,574	(31)	

Environment, Planning & Regeneration						
Description	Variations				Variation	Comments
	Original Budget	Budget V1	Actuals to period 11 2011/12	Forecast Outturn 2011/12		
	£000	£000	£000	£000	£000	
Land Charges	(960)	(904)	(733)	(876)	28	Adverse variance due to higher than expected slow down in income during December and January
Environmental Health/ Cem & Crem	1,199	1,200	1,503	1,413	213	Lower than expected Cem & Crem income partly due to mild winter
Planning	471	620	988	790	170	Overspend due to establishment pressures and higher than budgeted running costs including legal expenditure for anticipated planning appeal cases.
Strategy (Planning & Housing)	580	730	897	730	-	
Building Control	(320)	(76)	(136)	(173)	(97)	Favourable variance due to staff savings off setting income pressures
Housing	1,613	4,186	2,607	3,930	(256)	TA running cost savings & reduction in void penalties
Regeneration Service	16	41	(29)	(156)	(197)	Underspent represents an increase in income from Regeneration buybacks
Management and performance	73	639	1,201	516	(123)	Savings on directorate-wide running costs
Highways Inspection/Maintenance	2,155	1,372	2,632	2,801	1,429	There is a continued overspend relating to reduced professional fee income from capital schemes however this projected overspend has been reduced as a result of further LiP & Outer London Fund capital works. Pressures remain as a result of the requirement to meet contractual obligations on planned maintenance, additional responsive works, and lower crossover fees resulting from fewer footway schemes and additional costs arising from the February snowfalls.
Highways income budgets incl. NRSWA	(589)	(899)	(1,247)	(968)	(69)	Staff savings in NRSWA activity has offset the income pressure from crossover rechargeable works.
Greenspaces	4,229	5,151	3,831	5,224	73	Overspend relates repairs and grounds maintenance costs for King George Playing Fields, urgent works carried out at Childs Hill and also high agency costs.
Cleansing	4,486	4,591	4,156	4,543	(48)	Underspend relates to a hold on the purchasing of new equipment.
Refuse (domestic and trade waste)	3,558	3,646	2,957	3,541	(105)	Underspend in Trade Waste due to higher sales income arising from fees and new business and additional income from skip collections.
Parking	(1,164)	(1,312)	(1,095)	(1,244)	68	Overspend relates to the shortfall in Off Street parking income, due to adverse economic conditions. The underspend in Parking Design is due to more rechargeable activity than initially anticipated.
Transport	(66)	11	759	(350)	(361)	Surplus is due to the transport savings from Street Cleansing and Refuse fleet retained within Transport and also the reduction of Spot Hire charges, recharged to users at cost.
Recycling	3,373	3,510	3,025	3,231	(279)	Extra income being generated from recycled materials and the Biodegradable Incentive Payment from the NWLA.
Street Lighting	5,320	6,021	2,786	6,043	22	Pressure from legal fees.
Community Safety	388	368	135	233	(135)	Underspend includes savings from project work and staff savings
Community Protection	1,223	1,253	978	1,109	(144)	Underspend relates to staff savings from vacant posts.
Leisure	1,053	1,568	1,430	1,552	(16)	Budget saving on running costs, pending outcome of leisure review.
WOM	-	-	1	-	-	
Environment, Planning & Regeneration	26,638	31,716	26,646	31,889	173	
Special Parking Account	(5,923)	(6,034)	(4,188)	(5,639)	395	The income target for permits continues to be a pressure within the SPA, also additional agency staff have been employed to deal with the backlog within Parking Processing. Additional costs have also been incurred for server moves.
Environment, Planning & Regeneration Total (inc SPA)	20,715	25,682	22,458	26,250	568	

Dedicated Schools' Grant						Comments
Description	Variations					
	Original Budget	Budget V1	Actuals to period 11 2011/12	Forecast Outturn 2011/12	Variation	
CHILDREN'S SERVICE - DSG	£000	£000	£000	£000	£000	
SEN Placements, Recoupment & Therapies	9,176	11,589	5,067	11,081	(508)	Reduction in out of borough placements, reducing costs in year and saving on procurement of therapies.
Pupil Referral Unit	1,514	1,681	1,514	1,678	(3)	
Other Centrally Retained Schools Budgets	12,859	12,805	8,683	12,767	(38)	
ISB	248,278	210,455	196,401	210,455	-	
DSG & LSC Grant	(271,994)	(236,633)	(209,172)	(236,633)	-	
Total	(167)	(103)	2,493	(652)	(549)	
Housing Revenue Account						
Description	Variations					Comments
	Original Budget	Budget V1	Actuals to period 11 2011/12	Forecast Outturn 2011/12	Variation	
Housing Revenue Account	£000	£000	£000	£000	£000	
LBB Retained	1,632	1,635	1,485	1,604	(31)	Realignment of establishment between GF and HRA
HRA Regeneration	1,091	1,093	3,197	885	(208)	Anticipated recovery of consultants costs from developers
HRA Other Income and Expenditure (net)	(5,118)	(5,118)	(1,891)	(4,942)	176	Additional rent for Mosaic properties
Support Service recharges	576	576	-	731	155	Based on 2 months actuals & thus projected using figures from the recharge team
Interest on Balances	(40)	(40)	-	(80)	(40)	Based on 10/11 actuals and the forecasted HRA financial performance.
HRA Surplus/Deficit for the year	1,859	1,858	-	1,802	(56)	Total HRA surplus to be transferred to balance sheet
Total	-	4	2,791	-	(4)	

	2011/12 Latest Approved Budget	Additions/ (Deletions) recommended to April CRC	(Slippage) / Accelerated Spend recommended to April CRC	2011/12 Budget (including April CRC)	Forecast to year- end	Variance from Approved Budget	% slippage of 2011/12 Approved Budget
	£000	£000	£000	£000	£000	£000	%
Mental Health and Adults Personal Social Services Allocations	1,198	-	(352)	846	846	(352)	(29%)
Adult Social Care & Health	1,198	-	(352)	846	846	(352)	(29%)
Capitalised Redundancies	5,088	-	(4,088)	1,000	1,000	(4,088)	(80%)
Central Expenses	5,088	-	(4,088)	1,000	1,000	(4,088)	(80%)
Schools Access Initiatives	41	-	-	41	41	-	-
Schools Modernisation & Access Improvement Programmes	5,140	(115)	(665)	4,360	4,360	(780)	(13%)
Urgent Primary Places							
Temporary Expansions - Allocated	1,976	115	(188)	1,903	1,903	(73)	(10%)
Other Temporary Expansions	1,359	-	-	1,359	1,359	-	-
Broadfields	1,755	-	-	1,755	1,755	-	-
Other Permanent Expansions - Allocated	1,285	-	(49)	1,236	1,236	(49)	(4%)
Surestart Programme	194	-	-	194	194	-	-
Major School Rebuild Total	294	-	-	294	294	-	-
Primary Schools Capital Investment Programme	766	-	207	973	973	207	27%
East Barnet Schools Rebuild	1,033	-	-	1,033	1,033	-	-
Other Schemes	8,469	-	-	8,469	8,469	-	-
Children's Service	22,312	-	(695)	21,617	21,617	(695)	(3%)
Capital Schemes Managed by Schools	2,568	-	-	2,568	2,568	-	-
Capital Schemes Managed by Schools	2,568	-	-	2,568	2,568	-	-
Corporate Governance Projects	2	-	-	2	2	-	-
Corporate Governance	2	-	-	2	2	-	-
Chief Executive Services	1,330	-	(10)	1,320	1,320	(10)	(1%)
Chief Executive Services	1,330	-	(10)	1,320	1,320	(10)	(1%)
Deputy Chief Executive Services	547	-	-	547	547	-	-
Deputy Chief Executive Services	547	-	-	547	547	-	-
Commercial Services	3,008	-	(1,231)	1,777	1,777	(1,231)	(41%)
Commercial Services	3,008	-	(1,231)	1,777	1,777	(1,231)	(41%)
CCTV	84	-	(84)	-	-	(84)	(100%)
Greenspaces & Leisure	670	-	(282)	388	389	(282)	(42%)
Highways - non-TfL	6,334	212	(2,189)	4,357	4,357	(1,977)	(35%)
Highways - TfL	6,327	(129)	-	6,198	6,198	(129)	-
Parking	1,078	15	(51)	1,042	1,041	(36)	(5%)
Waste	94	-	57	151	151	57	61%
Housing Association Programme	-	-	-	-	-	-	-
General Fund Regeneration	1,364	-	(250)	1,114	1,114	(250)	(18%)
Disabled Facilities Projects	2,043	407	-	2,450	2,450	407	-
Housing Management System	-	-	-	-	-	-	-
Other Projects	375	-	(269)	106	106	(269)	(72%)
Environment, Planning and Regeneration	18,369	505	(3,068)	15,806	15,806	(2,563)	(17%)
General Fund Programme	51,854	505	(9,444)	42,915	42,915	(8,939)	(18%)
HRA Capital	21,581	-	(1)	21,580	21,580	(1)	-
Total Capital Programme*	73,435	505	(9,445)	64,495	64,495	(8,940)	(13%)

*Excludes Capital Schemes Managed by Schools

Directorate	Year	Capital Programme	Funding Type	if Additions/Deletions Amount (£'000)	if Slippage/Accelerated Amount (£'000)	Explanation for request
Children's Service	2011/12	Modernisation 2008/09	Borrowing	(38)		Re-profiling money to contingency 2011/12
Children's Service	2011/12	Modernisation 2011/12	Borrowing	38		Re-profiling money from Modernisation 2008/09
Children's Service	2011/12	Modernisation 2010/11	Borrowing	(35)		Re-profiling money to Unallocated
Children's Service	2011/12	Modernisation 2011/12	Borrowing	35		Re-profiling money to Unallocated
Children's Service	2011/12	Modernisation 2011/12	Grant	72		Re-profiling money to Danegrove Winsor Drive Windows and Guttering
Children's Service	2011/12	Modernisation 2011/12	Grant	(72)		Re-profiling money from Unallocated
Children's Service	2011/12	Modernisation 2011/12	Grant	(21)		Re-profiling money within projects
Children's Service	2011/12	Modernisation 2011/12	Grant	21		Re-profiling money within projects
Children's Service	2011/12	Modernisation 2011/12	Grant	(97)		Re-profiling money within projects
Children's Service	2011/12	Modernisation 2011/12	Grant	97		Re-profiling money within projects
Children's Service	2011/12	Modernisation 2011/12	Borrowing	54		Re-profiling money from Unallocated to Tudor Roof
Children's Service	2011/12	Modernisation 2011/12	Borrowing	(54)		Re-profiling money from Unallocated to Tudor Roof
Children's Service	2011/12	Modernisation 2011/12	Grant	20		Re-profiling money from Unallocated to Underhill infants & juniors heating to dining hall
Children's Service	2011/12	Modernisation 2011/12	Grant	(20)		Re-profiling money from Unallocated to Underhill infants & juniors heating to dining hall
Children's Service	2011/12	Modernisation 2011/12	Grant	5		Re-profiling money from Unallocated to Woodridge Dining hall floor replacement
Children's Service	2011/12	Modernisation 2011/12	Grant	(5)		Re-profiling money from Unallocated to Woodridge Dining hall floor replacement
Children's Service	2011/12	Modernisation 2011/12	Grant	12		Re-profiling money from Unallocated to Mapledown
Children's Service	2011/12	Modernisation 2011/12	Grant	(12)		Re-profiling money from Unallocated to Mapledown
Children's Service	2011/12	Modernisation 2011/12	Grant	5		Re-profiling money from Unallocated to Coppetts wood access control
Children's Service	2011/12	Modernisation 2011/12	Grant	(5)		Re-profiling money from Unallocated to Coppetts wood access control
Children's Service	2011/12	Modernisation 2011/12	Grant	25		Re-profiling money from Unallocated to pupil referral unit fire escape
Children's Service	2011/12	Modernisation 2011/12	Grant	(25)		Re-profiling money from Unallocated to pupil referral unit fire escape
Children's Service	2011/12	Urgent Primary Places (Permanent)-Orion Rebuild	Grant		(49)	Re-profiling of money from 2011/12 to 2012/2013 based on project milestones
Children's Service	2011/12	Modernisation 2008/09	Borrowing	3		Re-profiling money from Unallocated to Hendon re-wire
Children's Service	2011/12	Modernisation 2008/09	Borrowing	(3)		Re-profiling money from Unallocated to Hendon re-wire
Children's Service	2011/12	Modernisation 2008/09	Borrowing	3		Re-profiling money from Unallocated to QE Girls - Rewire
Children's Service	2011/12	Modernisation 2008/09	Borrowing	(3)		Re-profiling money from Unallocated to QE Girls - Rewire
Children's Service	2011/12	Modernisation 2008/09	Borrowing	3		Re-profiling money from Unallocated to Summerside
Children's Service	2011/12	Modernisation 2008/09	Borrowing	(3)		Re-profiling money from Unallocated to Summerside
Children's Service	2011/12	Modernisation 2008/09	Borrowing		(80)	Re-profiling of money from 2011/12 into 2012/13
Children's Service	2011/12	Modernisation 2009/10	Borrowing	4		Re-profiling money from Unallocated to Hollickwood
Children's Service	2011/12	Modernisation 2009/10	Borrowing	(4)		Re-profiling money from Unallocated to Hollickwood
Children's Service	2011/12	Modernisation 2010/11	Grant	1		Re-profiling money from Unallocated to Underhill Dining Hall Roof
Children's Service	2011/12	Modernisation 2010/11	Grant	(1)		Re-profiling money from Unallocated to Underhill Dining Hall Roof
Children's Service	2011/12	Modernisation 2010/11	Grant	1		Re-profiling money from Unallocated to Northway Special School - Gas Main repair
Children's Service	2011/12	Modernisation 2010/11	Grant	(1)		Re-profiling money from Unallocated to Northway Special School - Gas Main repair
Children's Service	2011/12	Modernisation 2010/11	Borrowing	(115)		Collating Dollis Hill project costs under one programme
Children's Service	2011/12	Urgent Primary Places (Temporary)	Borrowing	115		Collating Dollis Hill project costs under one programme
Children's Service	2011/12	Modernisation 2010/11	Borrowing		(30)	Re-profiling of money from 2011/12 into 2012/13 based on Holly Park project milestones
Children's Service	2011/12	Modernisation 2010/11	Grant	13		Re-profiling money from Unallocated to Brunswick Park Early Years Building replacement
Children's Service	2011/12	Modernisation 2010/11	Grant	(13)		Re-profiling money from Unallocated to Brunswick Park Early Years Building replacement
Children's Service	2011/12	Modernisation 2011/12	Grant		(5)	Re-profiling of money from 2011/12 into 2012/13 based on St Margaret's roof project milestones
Children's Service	2011/12	Modernisation 2011/12	Grant		(72)	Re-profiling of money from 2011/12 into 2012/13 based on Moss Hall infant & junior roof project milestones
Children's Service	2011/12	Modernisation 2011/12	Grant		(45)	Re-profiling of money from 2011/12 into 2012/13 based on Bell Lane roof project milestones
Children's Service	2011/12	Modernisation 2011/12	Grant		(69)	Re-profiling of money from 2011/12 into 2012/13 for Tudor roof based on project milestones
Children's Service	2011/12	Modernisation 2011/12	Grant		(5)	Re-profiling of money from 2011/12 into 2012/13 for Hampden way roof based on project milestones
Children's Service	2011/12	Modernisation 2011/12	Grant		(40)	Re-profiling of money from 2011/12 into 2012/13 for Dollis Infant Windows based on project milestones
Children's Service	2011/12	Modernisation 2011/12	Grant		(11)	Re-profiling of money from 2011/12 into 2012/13 for Northside school roof based on project milestones
Children's Service	2011/12	Modernisation 2011/12	Grant		(4)	Re-profiling of money from 2011/12 into 2012/13 for Foulds structural floor based on project milestones
Children's Service	2011/12	Modernisation 2011/12	Grant		(45)	Re-profiling of money from 2011/12 into 2012/13 for Bell lane boiler room based on project milestones

Children's Service	2011/12	Modernisation 2011/12	Grant		(15)	Re-profiling of money from 2011/12 into 2012/13 for Summerside infants boiler room based on project milestones
Children's Service	2011/12	Modernisation 2011/12	Grant		(35)	Re-profiling of money from 2011/12 into 2012/13 for Grasvenor boiler room based on project milestones
Children's Service	2011/12	Modernisation 2011/12	Grant		(6)	Re-profiling of money from 2011/12 into 2012/13 for Summerside Junior improvements based on project milestones
Children's Service	2011/12	Modernisation 2011/12	Grant		(53)	Re-profiling of money from 2011/12 into 2012/13 for Cromer Road based on project milestones
Children's Service	2011/12	Modernisation 2011/12	Grant		(150)	Re-profiling of money from 2011/12 into 2012/13 for Summerside mobile based on project milestones
Children's Service	2011/12	Urgent Primary Places (Temporary)	Grant		(184)	Re-profiling of money from 2011/12 into 2012/13 for Moss Hall Juniors based on project milestones
Children's Service	2011/12	Urgent Primary Places (Temporary)	Grant		(4)	Re-profiling of money from 2011/12 into 2012/13 for Manorside based on project milestones
Children's Service	2011/12	PSCIP- Wave 1 - Whitings Hill	Borrowing		200	Accelerated spend from 2012/13 into 2011/12 based on programme milestones
Children's Service	2011/12	PSCIP- Wave 1 - Broadfields	Borrowing		7	Accelerated spend from 2012/13 into 2011/12 based on programme milestones