BARNET LONDON BOROUGH

AGENDA ITEM: 13	Pages 102 – 117
Meeting	Cabinet Resources Committee
Date	04 April 2012
Subject	Provisional Outturn 2011/12
Report of	Cabinet Member for Resources and Performance
Summary	To consider the Provisional Outturn 2011/12 report and instruct officers to take appropriate action.
Officer Contributors	Maria G. Christofi – Assistant Director, Financial Services Catherine Peters – Head of Finance, Closing & Monitoring Antony Russell – Finance Manager, Closing & Monitoring
Status (public or exempt)	Public
Wards affected	Not applicable
Enclosures	Appendix A – Revenue Monitoring Directorate Appendix B – Capital Programme Adjustments Appendix C – Capital Monitoring Analysis
For decision by	Cabinet Resources Committee
Function of	Executive
Reason for urgency / exemption from call-in	Not applicable
Contact for further information:	Catherine Peters, Head of Finance, Closing & Monitoring, 020 8359 7142

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1. **RECOMMENDATIONS**

- 1.1 That Directors take appropriate action to ensure costs are kept within budget and income targets are met. (Paragraph 9.1.2)
- **1.2** That the following one off transfer from contingency for this financial year only be approved:
 - One-off transfer for 2011/12 of £0.750m is requested from Contingency to Environment, Planning and Regeneration to fund historic budget pressures across the directorate. (Paragraph 9.3.2)
- 1.3 That the Agency Costs be noted. (Paragraph 9.4.1)
- 1.4 That Directors ensure that those capital projects in their services are managed closely to ensure they are delivered within budget and in accordance with the agreed timeframe. (Paragraph 9.5.1)
- 1.5 That the proposed Capital additions/deletions totalling £0.505m and slippage of £9.445m as set out in Table 5 and Appendix C and the related funding implications summarised in table 3 be approved.

2. RELEVANT PREVIOUS DECISIONS

- 2.1 Council, 1 March 2011 (Decision item 8) approved item 5.1.2 of the report of Cabinet 14 February 2011 Council Budget and Council Tax 2011/12.
- 2.2 Cabinet Resources Committee, 29 June 2011 (Decision item 5) approved the Outturn 2010/11.
- 2.3 Cabinet Resources Committee, 28 July 2011 (Decision item 5) approved Month 2 Monitoring 2011/12.
- 2.4 Cabinet Resources Committee, 27 September 2011 (Decision item 9) approved Quarter 1 Monitoring 2011/12.
- 2.5 Cabinet Resources Committee, 14 December 2011 (Decision item 9) approved Quarter 2 Monitoring 2011/12.
- 2.6 Cabinet Resources Committee, 28 February 2012 (Decision item 6) approved Quarter 3 Monitoring 2011/12.

3. CORPORATE PRIORITIES AND POLICY CONSIDERATIONS

- 3.1 Robust budget and performance monitoring are essential to ensuring that there are adequate and appropriately directed resources to support delivery and achievement of Council priorities and targets as set out in the Corporate Plan. In addition, adherence to the Prudential Framework ensures capital expenditure plans remain affordable in the longer term and that capital resources are maximised.
- 3.2 'Ensure our support services effectively serve the organisation through high quality, high value services' and 'Manage resources and assets effectively and sustainably' represent two of the seven key objectives underlying the corporate priority 'Better services with less money' and the strategic objectives.
- 3.3 Relevant Council strategies and policies include the following:
 - Corporate Plan 2011-13;

- Medium Term Financial Strategy;
- Treasury Management Strategy;
- Debt Management Strategy;
- Insurance Strategy;
- Risk Management Strategy; and
- Capital, Assets and Property Strategy.

4. RISK MANAGEMENT ISSUES

- 4.1 The revised forecast level of balances needs to be considered in light of the risks identified in 4.2 below.
- 4.2 Various projects within the Council's revenue budget and capital programme are supported by time-limited grants. Where there are delays to the implementation of these projects, there is the risk the associated grants will be lost. If this occurs either the projects will be aborted or a decision to divert resources from other Council priorities will be required.

5. EQUALITIES AND DIVERSITY ISSUES

5.1 Financial monitoring is important in ensuring resources are used to deliver equitable services to all members of the community.

6. USE OF RESOURCES IMPLICATIONS (Finance, Procurement, Performance and Value for Money, Staffing, ICT, Property, Sustainability)

- 6.1 Robust budget and performance monitoring plays an essential part in enabling an organisation to deliver its objectives efficiently and effectively.
- 6.2 Use of Resources implications are covered within Section 9 of the body of the report and in the attached appendices.
- 6.3 The projected overspend of £0.351m is forecast to reduce General Fund balances from £15.780m to £15.429m. The General Fund balances are forecast to be above the recommended target level of £15m.

7. LEGAL ISSUES

- 7.1 Section 151 of the Local Government Act 1972 states that "every local authority shall make arrangements for the proper administration of their financial affairs and shall secure that one of their officers has responsibility for the administration of those affairs".
- 7.2 Section 28 of the Local Government Act 2003 imposes a statutory duty on the Council to monitor during the financial year its income and expenditure against the budget calculations. If the monitoring establishes that the budgetary situation has deteriorated, the Council must take such action as it considers necessary to deal with the situation.
- 7.3 Under the Equality Act 2010, the council and all other organisations exercising public functions on its behalf must have due regard to the need to: a) eliminate discrimination, harassment, victimisation and any other conduct that is prohibited by or under the Act; b) advance equality of opportunity between those with a protected characteristic and those without; c) promote good relations between those with a protected characteristic and those without. The 'protected characteristics' referred to are: age; disability; gender reassignment; pregnancy and maternity; race; religion or belief; sex and sexual orientation. With respect to a) the 'protected characteristics' also include marriage and civil partnership.

8. CONSTITUTIONAL POWERS

- 8.1 The Council's Constitution, in Part 3, Responsibility for Functions, sets out in paragraph 3.6 the functions of the Cabinet Resources Committee including:
 - (a) Monitor the trading position of appropriate Council services, carry out debt analysis and look at income sources and charging policies;
 - (b) To write off debt;
 - (c) To determine external or cross-boundary trading limit; and
 - (d) Approval of schemes not in performance management plans but not outside the Council's budget or policy framework.
- 8.2 The Council's Constitution, Part 4, Financial Regulations Part 1 section 4.17 states the Chief Finance Officer will report in detail to Cabinet Resources Committee at least four times a year on the revenue and capital budgets and wider financial standing in addition to two summary reports at the beginning and end of the financial year.

9. BACKGROUND INFORMATION

9.1 2011/12 Revenue Monitoring

9.1.1 Table 1 gives a summary of the 2011/12 outturn analysis compared to the revised budget position. At the end of February the forecast outturn position was a net overspend of £0.351m. A breakdown of revenue monitoring by each service directorate is set out in Appendix A.

Description	Original	Revised	Forecast	Forecast	2010/11
	Budget	Budget as at	Outturn as at	Outturn	Outturn
		29/02/12	29/02/12	Variation as	
				at 29/02/12	
	£'000	£'000	£'000	£'000	£'000
Adults	98,867	99,566	99,566	-	108,065
Central Expenses	62,912	54,447	54,447	-	51,081
Chief Executive	10,558	11,345	11,050	(295)	11,620
Childrens Services	57,577	57,539	57,539	-	59,818
Commercial Services	14,633	16,191	16,429	238	15,786
Corporate Governance	5,939	6,052	5,923	(129)	5,706
Deputy Chief Executive	13,295	13,605	13,574	(31)	15,658
Environment, Planning & Regeneration	20,715	25,682	26,250	568	31,393
Total 2011/12 General Fund Forecast	284,496	284,427	284,778	351	299,127
Allocations agreed from GF Balances	-	-	-	-	<u> </u>
General Fund Balances as at 01/04/11	-	-	-	(15,780)	
Projected General Fund Balances (excluding schools	-	-	-	(15,429)	
balances) at 31/03/12					

Table 1: 2011/12 Revenue Outturn Analysis – Summary

Description	Original	Revised	Forecast	Forecast
	Budget	Budget as at	Outturn as at	Outturn
	_	29/02/12	29/02/12	Variation as
				at 29/02/12
	£'000	£'000	£'000	£'000
Housing Revenue Account	-	4	-	(4)

Description	Original	Revised	Forecast	Forecast
	Budget	Budget as at	Outturn as at	Outturn
		29/02/12	29/02/12	Variation as
				at 29/02/12
	£'000	£'000	£'000	£'000
DSG	(167)	(103)	(652)	(549)

9.1.2 Directors are reminded that they are accountable for any budget variations within their services and the associated responsibility to ensure costs and income are managed within agreed budgets. To ensure this is successfully achieved, it is essential that Directors develop action plans for all significant emerging variances, with the aim of ensuring that overall expenditure is kept within the total budget available.

9.2 <u>Revenue Outturn Commentary</u>

- 9.2.1 The Council's overall revenue position has changed from the projected underspend of £0.269m at the end of quarter 3 to a projected overspend of £0.351m at the end of month 11. The Council's target level of balances is £15m, and is currently projected to remain above that level at £15.429m.
- 9.2.2 Specific areas for concern are Commercial Services and Environment, Planning & Regeneration. The overspend in Commercial Services is due to the additional cost of providing agency cover for key posts. The overspend in Environment, Planning & Regeneration is due to reduced professional fee income from capital schemes. This has been reduced as a result of further Local Implementation Plan (LIP) and Outer London Fund capital works, but remains overspent. Pressures within Environment, Planning & Regeneration also remain as a result of the requirement to meet contractual obligations on planned maintenance, additional responsive works and lower crossover fees resulting from fewer footway schemes and additional costs arising from the February snowfalls.
- 9.2.3 These are high risk areas and it is important to ensure the budget and performance of the service is managed to prevent this having an impact on the following year's budget 2012/13.
- 9.2.4 Children's Service identified and reported non-recurrent underspends in quarter 3. Monies are being invested in line with Children's Service priorities to support the achievement of next year's savings.
- 9.2.5 There have been the following improvements in the forecast outturn position in both the Chief Executive and Corporate Governance Directorates compared to quarter 3. The improvement is mainly attributed by an underspend resulting from staff vacancies and a reduction in Library Service costs in the Chief Executive Directorate, and unexpected legal recoveries in Corporate Governance.
- 9.2.6 As part of the 2011/12 budget setting process the council was required to deliver total savings of £29.1m. The savings in respect of the leisure contract and the waste contract (£500k and £171k respectively) were not achievable, funding was allocated from contingency to cover these items. All other 2011/12 savings have been implemented.

9.3 Movements to and from Contingency

- 9.3.1 The movement from Contingency requested below has been assumed in the Revenue Monitoring in Table 1 and Appendix A.
- 9.3.2 The Environment, Planning and Regeneration directorate are requesting a one-off transfer for 2011/12 of £0.750m from contingency to fund historic budget pressures across the directorate.

9.4 Agency Costs

9.4.1 The table below details all agency staff costs incurred for months 10 and 11 of 2011/12.

Table 2: Agency Costs to 29 February 2012

	2010/11	Quarter 1 2011/12	Quarter 2 2011/12	Quarter 3 2011/12	Μ	onths 10 and 7 2011/12	11
Directorate	Total Agency & Consultants expenditure	Total Agency & Consultants expenditure	Total Agency & Consultants expenditure	Total Agency & Consultants expenditure	Agency Spend	Consultants Spend	Total Agency and Consultants Expenditure*
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Adult Social services	2,218	269	469	396	297	85	382
Chief Executive' Service	1,025	183	208	179	345	198	543
Childrens' Services	8,241	2,258	1,683	3,228	625	1,370	1,995
Commercial **	3,273	401	872	989	349	491	840
Corporate Governance	234	83	53	71	110	-	110
Deputy Chief Executive	2,867	804	877	633	310	17	327
Environment, Planning & Regeneration	5,244	2,361	1,051	666	403	336	739
Totals	23,102	6,359	5,213	6,162	2,439	2,497	4,936

- * Data as at 29 February 2012 includes revenue (£2.808m) and capital spend (£2.128m).
- ** Commercial includes "One Barnet" project expenditure £0.062m (Agency) and £0.454m (Consultants).

9.5 <u>2011/12 Capital Programme Monitoring</u>

9.5.1 Directors are reminded that they need to continue to ensure that capital projects are closely managed during 2011/12 to ensure that they are delivered within budget and in accordance with the agreed timeframe.

9.6 Capital Monitoring Analysis

9.6.1 Table 3 gives a summary of the 2011/12 capital programme. The capital monitoring summary and scheme details by service directorate is set out in Appendix B

	2011/12 Latest Approved Budget	Additions/ Deletions recommended to April CRC	Slippage / Accelerated Spend recommende d to April CRC	• •	Forecast to year- end	Variance from Revised Budget
	£'000	£'000	£'000	£'000	£'000	£'000
Adult Social Services	1,198	-	(352)	846	846	(352)
Central Expenses	5,088	-	(4,088)	1,000	1,000	(4,088)
Chief Executive Services	1,330	-	(10)	1,320	1,320	(10)
Children's Service	22,312	-	(695)	21,617	21,617	(695)
Commercial Services	3,008	-	(1,231)	1,777	1,777	(1,231)
Corporate Governance	2	-	-	2	2	-
Deputy Chief Executive	547	-	-	547	547	-
Services						
Environment, Planning &	18,369	505	(3,068)	15,806	15,806	(2,563)
Regeneration						. ,
General Fund Programme	51,854	505	(9,444)	42,915	42,915	(8,939)
HRA Capital	21,581	-	(1)	21,580	21,580	(1)
Total Capital Programme	73,435	505	(9,445)	64,495	64,495	(8,940)

Table 3: 2011/12 Provisional Capital Outturn – Summary

9.7 Proposed changes to the Capital Programme

9.7.1 Appendix C gives details of and seeks approval for the proposed changes to the Capital Programme. These include proposed additions and deletions as well as budget movements.

Table 4: Capital Funding Changes

	Grants	S106 /	Capital	Revenue	Borrowing	Total
		Other	Receipts			
	£'000	£'000	£'000	£'000	£'000	£'000
Adult Social Services	(352)	-	-	-	-	(352)
Central Expenses	-	-	(4,088)	-	-	(4,088)
Chief Executive Services	-	-	(10)	-	-	(10)
Children's Service	(792)	-	-	-	97	(695)
Commercial Services	-	-	(965)	-	(266)	(1,231)
Corporate Governance	-	-	-	-	-	-
Deputy Chief Executive	-	-	-	-	-	-
Environment, Planning &	(33)	(158)	(401)	311	(2,282)	(2,563)
Regeneration						
General Fund Programme	(1,177)	(158)	(5,464)	311	(2,451)	(8,939)
HRA Capital	-	-	(1)	-	-	(1)
Total Capital Programme	(1,177)	(158)	(5,465)	311	(2,451)	(8,940)

9.7.2 The movement relates to the addition to the Disabled Facilities Mandatory project in Environment, Planning & Regeneration and accelerated spend on the Primary School Capital Investment programme Whitings Hill (£0.207m) and the Green Bin programme (£0.057m).

9.7.3 Table 5 details the main programmes with slippage. There is slippage for capitalised

- 9.7.4 There is slippage in Highways (£2.189m) which relates to the Colindale Development Area for which final payments for utilities and contractors is expected to roll over to 2012/13, and to the re-profiling of spend on the capitalisation of planned maintenance of carriageways and footways.
- 9.7.5 The slippage in School Modernisation & Improvement (£0.665m) mostly represents reprofiling of money to accurately reflect when retention payments will be paid. The Barnet House Response Unit programme has slippage (£0.369m) as the work to deliver this has been put on hold pending the outcome of a review of the council's accommodation strategy.
- 9.7.6 The Corporate IM platform has slippage of £0.283m as the programme was held while the corporate Information Strategy was commissioned and delivered in the second half of 2011/12.
- 9.7.7 Where there is capital slippage, the spend is planned to be incurred in future years and has been re-profiled appropriately.

	Slippage / Accelerated
	Spend recommended to
	April CRC
Capital Programme	£'000
Broadfields Supported Living developments	(0.280)
Capitalised Redundancies	(4.088)
Urgent Primary places	(0.237)
School Modernisation & Access Improvement	(0.665)
IS Refresh	(0.268)
Depot Relocation	(0.158)
Barnet House Response Unit	(0.369)
Corporate IM Platform	(0.283)
Finchley Lido roof repair	(0.180)
Hendon Cemetery and Crematorium enhancement	(0.120)
Highways – non TFL	(2.189)
Mill Hill East Regeneration	(0.250)
Hostel refurbishment	(0.149)
Other programmes with individual slippage under £0.100m	(0.473)
Primary School Capital Investment programme Whitings Hill	0.207
Green Bin programme	0.057
Total	(9.445)

Table 5: Capital Slippage / Accelerated Spend recommended to April CRC

10. LIST OF BACKGROUND PAPERS

10.1 None.

Legal – SS CFO – MC/JH

Revenue Monitoring Directorate						Appendix
Adults			Variations			
Description	Original Budget	Budget V1	Actuals to period 11 2011/12	Forecast Outturn 2011/12	Variation	Comments
	£000	£000	£000	£000	£000	
Care Services - Learning Disabilities	34,596	34,933	29,292	35,509	576	Work is onging with providers to reduce costs while managing rising
Care Services - Mental Health Care Services - Older Adults - Physical Disabilities	6,766 43,513	6,805 44,475	5,372 35,805	6,711 44,258		demand. Increased overspend is the part year effect of new clients. Work is ongoing to move clients on from Residential Care to Supported Living and other Community support. Risks in this area include increase i Autism diagnosis and continuing health care placements. Work is ongoing to continue to manage demand pressure on purchasing
are Services - Older Addits - Physical Disabilities	43,513	44,475	33,603	44,236	(217)	budgets for adults with a physical disability whilst work in ongoing to resha services. In year this pressure has been managed through the deploymen non recurrent funding for social care through the NHS to address winter pressures.
ransformation & Resources	2,984	3,589	3,226	3,354	(235)	Savings from holding vacant posts to offset overspend in Care Services
Strategic Commissioning & Supply Management	11,069	9,825	4,342	9,795		Delays in filling staff vacancies
Government Grant Income	(61)	(61)	-	(61)	()	
Total	98,867	99,566	78,037	99,566	-	
Description	Original Budget	Budget V1	Actuals to period 11	Forecast Outturn	Variation	Comments
	£000	£000	2011/12	2011/12 £000	£000	
Corporate Subscriptions	314		£000 275	314	2000	
evies	27,926	27,926	26,601	27,926	-	
Central Contingency	9,199			1,045	-	
Rate Relief	433		-	433	-	
apital Financing	17,219	17,219	199	17,219	-	
arly Retirement costs	7,004	7,004	2,750	7,004	-	
RS17 Adjustment	-	-	-	-	-	
car Leasing	2	2	-	2	-	
Corporate Fees & Charges /liscellaneous Finance	799 16	799 (295)	438	799	-	
DC DRM	10	(295)	(40)	(295)	-	
otal	62,912	54,447	30,223	54,447		
hief Executive						
			Variations			
Description	Original		Actuals to	Forecast		Comments
Leonpion	Budget	Budget V1	period 11 2011/12	Outturn 2011/12	Variation	
	£000		£000	£000	£000	
	652 2,015	601 2,296	411 2,171	566 2,168	(35) (128)	'The ACE budget is currently predicting an under spend of £128,000 due mainly to staff vacancies'.
ssistant Chief Executive Service				828	2	
ssistant Chief Executive Service	840		849		10	
ssistant Chief Executive Service	840 5,738	826 5,749	849 5,160	5,681	(68)	Customer services & Libraries have large savings to make in 2012/13 and therefore we have been very prudent in seeking to enter the new financial year with a level of expenditure that is on a downward trend.
trategic Directors ssistant Chief Executive Service Brants ibrary Services Sustomer Services & Registration					(68) (66) (295)	therefore we have been very prudent in seeking to enter the new financial

Childrens' Services						
		<u>,</u>	Variations			
Description	Original Budget	Budget V1	Actuals to period 11 2011/12	Forecast Outturn 2011/12	Variation	Comments
CHILDREN'S SERVICE - GENERAL FUND	£000	£000		£000	£000	
Management Team	793	1,045	1,017	1,188	143	One off costs incurred this year. This figure includes an additional £178k of legal costs for social care.
Social Care Division						
Social Care Management	2,784	2,398	1,888	2,156	(242)	Savings on staff costs held to offset overspend in children in care.
Children In Care	19,880	20,211	18,769	20,651		Overspend on aborted assessments, payments to clients and legal costs. An additional £80k of legal costs incurred in this financial period.
Children In Need	4,189		3,973	4,291		Overspend on salary due to agency staff
Schools & Learning Safeguarding, Partnerships & Prevention	2,423	2,073	1,522	1,959		Vacant post held to offset overspends in other areas.
Safeguarding	1,086	1,122	1,122	1,224	102	Increase in case load for year.
Early Intervention & Prevention (BRSI)	10,453	8,982	5,644	8,743		Non-recurrent savings of staff costs as recruitment for Family Focus service took longer than projected.
Integrated Youth & Play Services	3,887	5,083	3,687	4,840	(243)	Savings on staff and planned savings for next year achieved early.
Access to Learning & Complex Needs	10,107	10,432	8,236	10,468	36	
Other Children's Service Budgets (including PPP & Schools Funding)	1,975	1,961	1,703	2,019	58	One off costs relating to contracting and procurement
Schools Direct Management	-		(14,483)	-	-	
Total	57,577	57,539	33,078	57,539	-	
Commercial Services			Variations			1
Description	Original		Actuals to	Forecast		Comments
2000.pitoli	Budget	Budget V1		Outturn	Variation	
	, v	L	2011/12	2011/12		
	£000	£000		£000	£000	
Corporate Programmes & Consultancy	86	753	3,392	876		Additional cost of providing agency cover for key posts
Property Services & Asset Management	7,075	- ,		8,006		Underspend due to backdated income received.
Corporate Procurement	413	264	542	455		Overspend due to agency staff.
Information Systems	7,059	7,125	6,440	7,092	(33)	Underspend due to decrease in IT software costs.
One Barnet Programme		-	-	-	-	
Fotal	14,633	16,191	18,362	16,429	238	

Corporate Governance						
			Variations			
Description	Original Budget	Budget V1	Actuals to period 11 2011/12	Forecast Outturn 2011/12	Variation	Comments
	£000	£000		£000	£000	
Legal Services	1,850	1,920	1,734	1,891		Due to large unexpected recoveries which offsets part of the overspend or legal costs & counsel fees
Democratic Services	884	971	851	1,002	31	Overspend due to agency costs and the Committee replacement system
Members	1,591	1,591	1,337	1,463	(128)	Underspend from vacant post
Corporate Anti Fraud Team	733	719	621	677		Mainly due to income from HRA recharges part offsetting Avalanche costs
Elections	423	407	1,293	477		Pressure on budget due to a need to achieve Corporate Plan target for Electoral Registration
Civil Protection	177	177	106	155		Underspend on part year vacancy
Corporate Governance Directors	279	266	196	270	4	Overspend due to supplies and services
Leaders Office	10	10	3	3	(7)	Underspend on supplies and services
nsurance	(8)	(9)	(32)	(15)		Insurance recharged to services
Fotal	5,939	6,052	6,109	5,923	(129)	
Deputy Chief Executive			Variations			
Description	Ordering		Actuals to	Forecast		0
Description	Original	Budget V1	period 11	Outturn	Variation	Comments
	Budget		2011/12	2011/12		
	£000	£000		£000	£000	
inance	3,917	4,059	4,205	4,059	-	
luman Resources	2,091	2,240	2,190	2,215		Additional income from schools traded servicies (e-recruitment) and a reduced agency spend forecast
Revenues and Benefits	7,287	7,306	207,792	7,300	(6)	
Fotal	13,295	13,605	214,187	13,574	(31)	

Planning 471 620 988 790 170 Overspend due to establishment pressures and higher than budgeted training costs including legal expenditure for anticipated planning appeal cases. Strategy (Planning & Housing) 580 730 887 730 (37)				Variations			
Example Example <t< th=""><th>Description</th><th></th><th>Budget V1</th><th>period 11</th><th>Outturn</th><th>Variation</th><th>Comments</th></t<>	Description		Budget V1	period 11	Outturn	Variation	Comments
Laid Charges (990) (73) (976) 28 Adverse variance due to higher than expected slow down in income during December and January Environmental Health/ Cem & Crem 1,199 1,200 1,471 213 Lower than expected Cem & Crem income party due to mild winter Panning 471 620 988 700 1730 Overspend due to establishment pressures and higher than budgeted planning appeal casts. Strategy (Plunning & Housing) 550 770 807 700 (177) Pourbable variance due to talf savings of stratutum in varia pressures and higher than budgeted planning appeal casts. Regeneration Service 16 41 (20) (170) (171) (172) (172) (171) Pourbable variance due to talf savings of stratutum in varia pressures and higher than budgeted planning appeal casts. Highways Inspection/Maintenance 73 639 1,201 516 1,201 116 1,423 Numery contains a result of the regeneration budgets ind. NRSWA (589) (199) 1,247 (180) 1,423 Numery contains a regular diversion of the resulting from free forway shows are variant of the regeneration budgets ind. NRSWA (589) (199) 1,247 (180) 1,428 1,429 Numery contains a regular of the regeneration budgets ind.		£000	£000			£000	
Convention Conventin Conventin Conventin	Land Charges						
Planning471620988700170Oursepend due to estallishment pressures and higher than budgeted purning costs including legal expenditure for anticipated planning appeal cases.Strategy (Planning & Housing)580730887730177Forourable variance due to stall savings of setting income pressures HousingRegeneration Service1614.182.073.830(25017.171Inderspent represents an increase in		(/		(,	(<i>)</i>		
Strategy (Planing & Housing)580730887730uning costs including legal expenditure for anticipated planing appeal cases.Strategy (Planing & Housing)580(320)(76)(133)(173)(77)	Environmental Health/ Cem & Crem	1,199	1,200	1,503	1,413	213	Lower than expected Cem & Crem income partly due to mild winter
Strategy (Planing & Housing)5807308877307	Planning	471	620	988	790	170	
Strategy (Planning & Housing) 560 730 730 730 Housing Regeneration Service 16,613 4,186 2,607 3,330 (256) TA running cost savings & reduction in void penalties (250) TA running cost savings & reduction in void penalties (250) TA running cost savings & reduction in void penalties (250) TA running cost savings & reduction in void penalties (250) TA running cost savings & reduction in void penalties (250) TA running cost savings & reduction in void penalties (250) TA running cost savings & reduction in void penalties (250) TA running cost savings & reduction in void penalties (250) Ta running cost savings & reduction in void penalties (250) Ta running cost savings & reduction in void penalties (250) Ta running cost savings & reduction in void penalties (250) Ta running cost savings & reduction in void penalties (250) Ta running cost savings & reduction in void penalties (250) Ta running cost savings & reduction in void penalties (250) Ta running cost savings & reduction in void penalties (250) Ta running cost savings & reduction in void penalties (250) Ta running cost savings & reduction in void penalties (250) Ta running cost savings & reduction in cost saving from increase in increase in increase in increase in increase in increase in running cost savings in REVEN activity is offset the increase penalties (250) Ta running cost savings in REVEN activity is offset the increase penalties (250) Ta running cost savings from running cost savings from running cost saving rom ru							
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Recycling3,3733,5103,0253,231within Transport and also the reduction of Spot Hire charges, recharged to users at cost.Recycling3,3733,5103,0253,231(279)Extra income being generated from recycled materials and the Biodegradable Incentive Payment from the NWLA.Street Lighting5,3206,0212,7866,04322Pressure from legal fees.Community Safety388368135233(135)Underspend includes savings from project work and staff savingsCommunity Protection1,2231,2539781,109(144)Underspend relates to staff savings from vacant posts.Leisure1,0531,5681,4301,552(16)Budget saving on running costs, pending outcome of leisure review.WOM111111Environment, Planning & Regeneration26,63831,71626,64631,889173Special Parking Account(5,923)(6,034)(4,188)(5,639)395The income target for permits continues to be a pressure within the SPA, also additional agency staff have been employed to deal with the backlog within Parking Processing. Additional costs have also been incurred for server moves.							
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Recycling3,3733,5103,0253,231(279)Extra income being generated from recycled materials and the Biodegradable Incentive Payment from the NWLA.Street Lighting5,3206,0212,7866,04322Pressure from legal fees.Community Safety388368135233(135)Underspend relates to staff savings from vacant posts.Community Protection1,2231,2539781,109(144)Underspend relates to staff saving on running costs, pending outcome of leisure review.Leisure1,0531,5681,4301,552(16)Budget saving on running costs, pending outcome of leisure review.WOMEnvironment, Planning & Regeneration26,63831,71626,64631,889173Special Parking Account(5,923)(6,034)(4,188)(5,639)395The income target for permits continues to be a pressure within the SPA, also additional agency staff have been employed to deal with the backlog within Parking Processing. Additional costs have also been incurred for server moves.							
Street Lighting 5,320 6,021 2,786 6,043 22 Pressure from legal fees. Community Safety 388 368 135 233 (135) Underspend includes savings from project work and staff savings Community Protection 1,223 1,253 978 1,109 (144) Underspend includes savings from vacant posts. Leisure 1,053 1,568 1,430 1,552 (16) Budget saving on running costs, pending outcome of leisure review. WOM 1 1 1 1 1 1 Environment, Planning & Regeneration 26,638 31,716 26,646 31,889 173 Special Parking Account (5,923) (6,034) (4,188) (5,639) 395 The income target for permits continues to be a pressure within the SPA, also additional agency staff have been employed to deal with the backlog within Parking Processing. Additional costs have also been incurred for server moves.	Recycling	3 373	3 510	3 025	3 231	(279)	
Street Lighting 5,320 6,021 2,786 6,043 22 Pressure from legal fees. Community Safety 388 368 135 233 (135) Underspend includes savings from project work and staff savings Community Protection 1,223 1,253 978 1,109 (144) Underspend includes savings from vacant posts. Leisure 1,053 1,568 1,430 1,552 (16) Budget saving on running costs, pending outcome of leisure review. WOM 1 1 1 1 1 1 Environment, Planning & Regeneration 26,638 31,716 26,646 31,889 173 Special Parking Account (5,923) (6.034) (4,188) (5,639) 395 The income target for permits continues to be a pressure within the SPA, also additional agency staff have been employed to deal with the backlog within Parking Processing. Additional costs have also been incurred for server moves.	(coyoling	0,070	0,010	0,020	0,201	(273)	
Community Protection 1,223 1,253 978 1,109 (144) Underspend relates to staff savings from vacant posts. Leisure 1,053 1,568 1,430 1,552 (16) Budget saving on running costs, pending outcome of leisure review. WOM - - - - - - Environment, Planning & Regeneration 26,638 31,716 26,646 31,889 173 Special Parking Account (5,923) (6,034) (4,188) (5,639) 395 The income target for permits continues to be a pressure within the SPA, also additional agency staff have been employed to deal with the backlog within Parking Processing. Additional costs have also been incurred for server moves.	Street Lighting	5,320	6,021	2,786	6,043	22	
Leisure 1,053 1,568 1,430 1,552 (16) Budget saving on running costs, pending outcome of leisure review. WOM 1	Community Safety	388	368		233		
WOM 1 <th1< th=""> <th1< th=""> <th1< th=""></th1<></th1<></th1<>	Community Protection						
Environment, Planning & Regeneration 26,638 31,716 26,646 31,889 173 Special Parking Account (5,923) (6,034) (4,188) (5,639) 395 The income target for permits continues to be a pressure within the SPA, also additional agency staff have been employed to deal with the backlog within Parking Processing. Additional costs have also been incurred for server moves.		1,053	1,568	1,430	1,552	(16)	Budget saving on running costs, pending outcome of leisure review.
Special Parking Account (5,923) (6,034) (4,188) (5,639) 395 The income target for permits continues to be a pressure within the SPA, also additional agency staff have been employed to deal with the backlog within Parking Processing. Additional costs have also been incurred for server moves.		- 26.638	- 31 716	26 646	- 31 889	- 173	
also additional agency staff have been employed to deal with the backlog within Parking Processing. Additional costs have also been incurred for server moves.	Special Parking Account		· · · · ·		<i>,</i>		
server moves.							
				00.475	00.055		

Dedicated Schools' Grant						
	Variations					
Description	Original Budget	Budget V1	Actuals to period 11 2011/12	Forecast Outturn 2011/12	Variation	Comments
CHILDREN'S SERVICE - DSG	£000	£000	£000	£000	£000	
SEN Placements, Recoupment & Therapies	9,176	11,589	5,067	11,081		Reduction in out of borough placements, reducing costs in year and saving on procurement of therapies.
Pupil Referal Unit	1,514	1,681	1,514	1,678	(3)	
Other Centrally Retained Schools Budgets	12,859	12,805	8,683	12,767	(38)	
ISB	248,278	210,455		210,455	-	
DSG & LSC Grant	(271,994)	(236,633)	(209,172)	(236,633)	-	
Total	(167)	(103)	2,493	(652)	(549)	
	(167)	(103)	2,493 Variations	(652)	(549)	
Total	(167) Original Budget	(103) Budget V1	Variations Actuals to	(652) Forecast Outturn 2011/12	(549) Variation	Comments
Total Housing Revenue Account	Original		Variations Actuals to period 11 2011/12	Forecast Outturn		Comments
Total Housing Revenue Account Description	Original Budget	Budget V1	Variations Actuals to period 11 2011/12 £000	Forecast Outturn 2011/12	Variation £000	Comments
Total Housing Revenue Account Description Housing Revenue Account	Original Budget £000	Budget V1 £000	Variations Actuals to period 11 2011/12 £000	Forecast Outturn 2011/12 £000	Variation £000 (31)	Comments
Total Housing Revenue Account Description Housing Revenue Account LBB Retained	Original Budget £000 1,632	Budget V1 <u>£000</u> 1,635	Variations Actuals to period 11 2011/12 £000 1,485	Forecast Outturn 2011/12 £000 1,604	Variation <u>£000</u> (31) (208)	Comments Realignment of establishment between GF and HRA
Total Housing Revenue Account Description Housing Revenue Account LBB Retained HRA Regeneration	Original Budget <u>£000</u> 1,632 1,091	Budget V1 <u>£000</u> 1,635 1,093	Variations Actuals to period 11 2011/12 £000 1,485 3,197	Forecast Outturn 2011/12 £000 1,604 885	Variation (31) (208) 176 155	Comments Realignment of establishment between GF and HRA Anticipated recovery of consultants costs from developers Additional rent for Mosaic properties Based on 2 months actuals & thus projected using figures from the recharge
Total Housing Revenue Account Description Housing Revenue Account LBB Retained HRA Regeneration HRA Other Income and Expenditure (net) Support Service recharges	Original Budget 1,632 1,091 (5,118) 576	Budget V1 <u>£000</u> 1,635 1,093 (5,118) 576	Variations Actuals to period 11 2011/12 £000 1,485 3,197	Forecast Outturn 2011/12 £000 1,604 885 (4,942) 731	Variation <u>£000</u> (31) (208) 176 155	Comments Realignment of establishment between GF and HRA Anticipated recovery of consultants costs from developers Additional rent for Mosaic properties Based on 2 months actuals & thus projected using figures from the recharge team
Total Housing Revenue Account Description Housing Revenue Account LBB Retained HRA Regeneration HRA Other Income and Expenditure (net) Support Service recharges Interest on Balances	Original Budget £000 1,632 1,091 (5,118) 576 (40)	Budget V1 <u>£000</u> 1,635 1,093 (5,118) 576 (40)	Variations Actuals to period 11 2011/12 £000 1.485 3.197 (1,891)	Forecast Outturn 2011/12 £000 1,604 885 (4,942) 731 (80)	Variation <u>£000</u> (31) (208) 176 155 (40)	Comments Realignment of establishment between GF and HRA Anticipated recovery of consultants costs from developers Additional rent for Mosaic properties Based on 2 months actuals & thus projected using figures from the recharge team Based on 10/11 actuals and the forecasted HRA financial performance.
Total Housing Revenue Account Description Housing Revenue Account LBB Retained HRA Regeneration HRA Other Income and Expenditure (net) Support Service recharges	Original Budget 1,632 1,091 (5,118) 576	Budget V1 <u>£000</u> 1,635 1,093 (5,118) 576	Variations Actuals to period 11 2011/12 £000 1.485 3.197 (1,891)	Forecast Outturn 2011/12 £000 1,604 885 (4,942) 731	Variation <u>£000</u> (31) (208) 176 155 (40)	Comments Realignment of establishment between GF and HRA Anticipated recovery of consultants costs from developers Additional rent for Mosaic properties Based on 2 months actuals & thus projected using figures from the recharge team Based on 10/11 actuals and the forecasted HRA financial performance. Total HRA surplus to be transferred to balance sheet

	2011/12 Latest Approved Budget	Additions/ (Deletions) recommended to April CRC	(Slippage) / Accelerated Spend recommended to April CRC	2011/12 Budget (including April CRC)	Forecast to year- end	Variance from Approved Budget	% slippage of 2011/12 Approved Budget
	£000	£000	£000	£000	£000	£000	%
Mental Health and Adults Personal Social Services Allocations	1,198	-	(352)	846	846	(352)	(29%)
Adult Social Care & Health	1,198	-	(352)	846	846	(352)	(29%)
Capitalised Redundancies	5,088	-	(4,088)	1,000	1,000	(4,088)	(80%)
Central Expenses	5,088	-	(4,088)	1,000	1,000	(4,088)	(80%)
Schools Access Initiatives	41	-	-	41	41	-	· - ´
Schools Modernisation & Access Improvement Programmes Urgent Primary Places	5,140	(115)	(665)	4,360	4,360	(780)	(13%)
Temporary Expansions - Allocated	1,976	115	(188)	1,903	1,903	(73)	(10%)
Other Temporary Expansions	1,359	-	-	1,359	1,359	-	-
Broadfields	1,755	-	-	1,755	1,755	-	-
Other Permanent Expansions - Allocated	1,285	-	(49)	1,236	1,236	(49)	(4%)
Surestart Programme	194	-	-	194	194	-	-
Major School Rebuild Total	294	-	-	294	294	-	-
Primary Schools Capital Investment Programme	766	-	207	973	973	207	27%
East Barnet Schools Rebuild	1,033	-	-	1,033	1,033	-	-
Other Schemes	8,469	-	-	8,469	8,469	-	-
Children's Service	22,312	-	(695)	21,617	21,617	(695)	(3%)
Capital Schemes Managed by Schools	2,568	-	-	2,568	2,568	-	-
Capital Schemes Managed by Schools	2,568	-	-	2,568	2,568	-	-
Corporate Governance Projects	2	-	-	2	2	-	-
Corporate Governance	2	-	-	2	2	-	-
Chief Executive Services	1,330	-	(10)	1,320	1,320	(10)	(1%)
Chief Executive Services	1,330	-	(10)	1,320	1,320	(10)	(1%)
Deputy Chief Executive Services	547	-	-	547	547	-	-
Deputy Chief Executive Services	547	-	-	547	547	-	-
Commercial Services	3,008	-	(1,231)	1,777	1,777	(1,231)	(41%)
Commercial Services	3,008	-	(1,231)	1,777	1,777	(1,231)	(41%)
CCTV	84	-	(84)	-	-	(84)	(100%)
Greenspaces & Leisure	670	-	(282)	388	389	(282)	(42%)
Highways - non-TfL	6,334	212	(2,189)	4,357	4,357	(1,977)	(35%)
Highways - TfL	6,327	(129)	-	6,198	6,198	(129)	-
Parking	1,078	15	(51)	1,042	1,041	(36)	(5%)
Waste	94	_	57	151	151	57	61%
Housing Association Programme		_	- 57	-	-	- 57	
General Fund Regeneration	1,364	_	(250)	1,114	1,114	(250)	(18%)
Disabled Facilities Projects	2,043	407	(200)	2,450	2,450	407	(1078)
Housing Management System	2,045		_	2,430	2,400		_
Other Projects	375	_	(269)	106	106	(269)	(72%)
Environment, Planning and Regeneration	18,369	505	(203)	15,806	15,806	(2,563)	(12/8) (17%)
General Fund Programme	51,854	505	(9,444)	42,915	42,915	(8,939)	(18%)
HRA Capital	21,581	- 505	(1)	21,580	21,580	(1)	(10%)
Total Capital Programme*	73,435	505	(9,445)	64,495	64,495	(8,940)	(13%)

*Excludes Capital Schemes Managed by Schools

Capital Programme Adjustments

Appendix C

Directorate	Year	Capital Programme	Funding Type	if Additions/ Deletions Amount (£'000)	if Slippage/Ac celerated Amount (£'000)	
Children's Service	2011/12	Modernisation 2008/09	Borrowing	(38)	(£ 000)	Reprofiling money to contingency 2011/12
Children's Service	2011/12	Modernisation 2011/12	Borrowing	38		Reprofiling money from Modernisation 2008/09
Children's Service	2011/12	Modernisation 2010/11	Borrowing	(35)		Re-profiling money to Unallocated
Children's Service	2011/12	Modernisation 2011/12	Borrowing	35		Re-profiling money to Unallocated
Children's Service	2011/12	Modernisation 2011/12	Grant	72		Re-profiling money to Danegrove Winsor Drive Windows and Guttering
Children's Service	2011/12	Modernisation 2011/12	Grant	(72)		Re-profiling money from Unallocated
Children's Service		Modernisation 2011/12	Grant	(21)		Re-profiling money within projects
Children's Service		Modernisation 2011/12	Grant	21		Re-profiling money within projects
Children's Service		Modernisation 2011/12	Grant	(97)		Re-profiling money within projects
Children's Service		Modernisation 2011/12	Grant	97		Re-profiling money within projects
Children's Service		Modernisation 2011/12	Borrowing	54		Re-profiling money from Unallocated to Tudor Roof
Children's Service		Modernisation 2011/12	Borrowing	(54)		Re-profiling money from Unallocated to Tudor Roof
Children's Service		Modernisation 2011/12	Grant	20		Re-profiling money from Unallocated to Underhill infants & juniors heating to
Children's Service		Modernisation 2011/12	Grant	(20)		dining hall Re-profiling money from Unallocated to Underhill infants & juniors heating to
			Grant	(20)		dining hall
Children's Service		Modernisation 2011/12	Grant	-		Re-profiling money from Unallocated to Woodridge Dining hall floor replacement
Children's Service		Modernisation 2011/12	Grant	(5)		Re-profiling money from Unallocated to Woodridge Dining hall floor replacement
Children's Service		Modernisation 2011/12	Grant	12		Re-profiling money from Unallocated to Mapledown
Children's Service		Modernisation 2011/12	Grant	(12)		Re-profiling money from Unallocated to Mapledown
Children's Service	2011/12	Modernisation 2011/12	Grant	5		Re-profiling money from Unallocated to Coppetts wood access control
Children's Service	2011/12	Modernisation 2011/12	Grant	(5)		Re-profiling money from Unallocated to Coppetts wood access control
Children's Service	2011/12	Modernisation 2011/12		25		Re-profiling money from Unallocated to pupil referral unit fire escape
Children's Service	2011/12	Modernisation 2011/12	Grant	(25)		Re-profiling money from Unallocated to pupil referral unit fire escape
Children's Service	2011/12	Urgent Primary Places (Permanent)- Orion Rebuild	Grant		(49)	Reprofiling of money from 2011/12 to 2012/2013 based on project milestones
Children's Service	2011/12	Modernisation 2008/09	Borrowing	3		Re-profiling money from Unallocated to Hendon re-wire
Children's Service	2011/12	Modernisation 2008/09	Borrowing	(3)		Re-profiling money from Unallocated to Hendon re-wire
Children's Service	2011/12	Modernisation 2008/09	Borrowing	3		Re-profiling money from Unallocated to QE Girls - Rewire
Children's Service	2011/12	Modernisation 2008/09	Borrowing	(3)		Re-profiling money from Unallocated to QE Girls - Rewire
Children's Service	2011/12	Modernisation 2008/09	Borrowing	3		Re-profiling money from Unallocated to Summerside
Children's Service	2011/12	Modernisation 2008/09	Borrowing	(3)		Re-profiling money from Unallocated to Summerside
Children's Service	2011/12	Modernisation 2008/09	Borrowing		(80)	Re-profiling of money from 2011/12 into 2012/13
Children's Service	2011/12	Modernisation 2009/10	Borrowing	4		Re-profiling money from Unallocated to Hollickwood
Children's Service	2011/12	Modernisation 2009/10	Borrowing	(4)		Re-profiling money from Unallocated to Hollickwood
Children's Service	2011/12	Modernisation 2010/11	Grant	1		Re-profiling money from Unallocated to Underhill Dining Hall Roof
Children's Service	2011/12	Modernisation 2010/11	Grant	(1)		Re-profiling money from Unallocated to Underhill Dining Hall Roof
Children's Service	2011/12	Modernisation 2010/11	Grant	1		Re-profiling money from Unallocated to Northway Special School - Gas Main repair
Children's Service	2011/12	Modernisation 2010/11	Grant	(1)		Re-profiling money from Unallocated to Northway Special School - Gas Main repair
Children's Service	2011/12	Modernisation 2010/11	Borrowing	(115)		Collating Dollis Hill project costs under one programme
Children's Service	2011/12	Urgent Primary Places (Temporary)	Borrowing	115		Collating Dollis Hill project costs under one programme
Children's Service	2011/12	Modernisation 2010/11	Borrowing		(30)	Re-profiling of money from 2011/12 into 2012/13 based on Holly Park project milestones
Children's Service	2011/12	Modernisation 2010/11	Grant	13		milestones Re-profiling money from Unallocated to Brunswick Park Early Years Building replacement
Children's Service		Modernisation 2010/11	Grant	(13)		Re-profiling money from Unallocated to Brunswick Park Early Years Building
Children's Service		Modernisation 2011/12	Grant		(5)	replacement Re-profiling of money from 2011/12 into 2012/13 based on St Margaret's roof
Children's Service		Modernisation 2011/12	Grant		(72)	project milestones Re-profiling of money from 2011/12 into 2012/13 based on Moss Hall infant &
Children's Service		Modernisation 2011/12	Grant		(45)	junior roof project milestones Re-profiling of money from 2011/12 into 2012/13 based on Bell Lane roof
Children's Service		Modernisation 2011/12	Grant		(43)	project milestones profiling of money from 2011/12 into 2012/13 for Tudor roof based on project
Children's Service		Modernisation 2011/12	Grant		(5)	milestones Re-profiling of money from 2011/12 into 2012/13 for Hampden way roof based
Children's Service		Modernisation 2011/12	Grant		(40)	on project milestones Re-profiling of money from 2011/12 into 2012/13 for Dollis Infant Windows
Children's Service		Modernisation 2011/12	Grant		(11)	based on project milestones Re-profiling of money from 2011/12 into 2012/13 for Northside school roof
Children's Service		Modernisation 2011/12 Modernisation 2011/12	Grant		(11)	based on project milestones Re-profiling of money from 2011/12 into 2012/13 for Foulds structural floor
			Grant			based on project milestones Re-profiling of money from 2011/12 into 2012/13 for Bell lane boiler room based
Children's Service	2011/12	Modernisation 2011/12			(45)	on project milestones

Children's Service	2011/12	Modernisation 2011/12	Grant	(15)	Re-profiling of money from 2011/12 into 2012/13 for Summerside infants boiler room based on project milestones
Children's Service	2011/12	Modernisation 2011/12	Grant	(35)	Re-profiling of money from 2011/12 into 2012/13 for Grasvenor boiler room based on project milestones
Children's Service	2011/12	Modernisation 2011/12	Grant	(6)	Re-profiling of money from 2011/12 into 2012/13 for Summerside Junior improvements based on project milestones
Children's Service	2011/12	Modernisation 2011/12	Grant	(53)	Re-profiling of money from 2011/12 into 2012/13 for Cromer Road based on project milestones
Children's Service	2011/12	Modernisation 2011/12	Grant	(150)	Re-profiling of money from 2011/12 into 2012/13 for Summerside mobile based on project milestones
Children's Service	2011/12	Urgent Primary Places (Temporary)	Grant		Re-profiling of money from 2011/12 into 2012/13 for Moss Hall Juniors based on project milestones
Children's Service	2011/12	Urgent Primary Places (Temporary)	Grant	(4)	Re-profiling of money from 2011/12 into 2012/13 for Manorside based on project milestones
Children's Service	2011/12	PSCIP- Wave 1 - Whitings Hill	Borrowing		Accelerated spend from 2012/13 into 2011/12 based on programme milestones
Children's Service	2011/12	PSCIP- Wave 1 - Broadfields	Borrowing	7	Accelerated spend from 2012/13 into 2011/12 based on programme milestones